

SAN FRANCISCO BOTANICAL GARDEN SOCIETY AT STRYBING ARBORETUM

Financial Statements

June 30, 2022 and 2021

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Independent Auditors' Report

Board of Directors
San Francisco Botanical Garden Society at Strybing Arboretum

Opinion

We have audited the financial statements of San Francisco Botanical Garden Society at Strybing Arboretum (the "Organization"), which comprise the statements of financial position as of June 30, 2022 and 2021, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as of June 30, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter

As discussed in Note 15 to the financial statements, the opening balance of the Organization's net assets as of July 1, 2021 have been restated to correct a misstatement. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due
 to fraud or error, and design and perform audit procedures responsive to those risks. Such
 procedures include examining, on a test basis, evidence regarding the amounts and disclosures
 in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion
 is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant
 accounting estimates made by management, as well as evaluate the overall presentation of the
 financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings and certain internal control-related matters that we identified during the audit.

BAKER TILLY US, LLP

San Francisco, California November 21, 2022

for Tilly US, LLP

SAN FRANCISCO BOTANICAL GARDEN SOCIETY AT STRYBING ARBORETUM STATEMENTS OF FINANCIAL POSITION June 30, 2022 and 2021

		2022		1 (as restated
ASSETS				
Current Assets				
Cash and cash equivalents	\$	5,176,363	\$	5,081,721
Short term investments		1,501,441		-
Due from City and County of San Francisco		375,685		253,354
Contributions and grants receivable		132,758		65,479
Promises to give		97,245		53,250
Inventory		57,543		35,182
Prepaid expenses		45,615		96,045
Total current assets		7,386,650		5,585,031
Property and Equipment - net		4,793,558		1,975,665
Other Assets				
Investments held in perpetuity		11,069,480		4,985,784
Deposits		7,644		7,644
Promises to give - long term, net		5,000,000		14,876,941
Total assets	\$	28,257,332	\$	27,431,065
LIABILITIES AND NET A	ASSETS			
	ASSETS			
	ASSETS \$	201,832	\$	98,468
Current Liabilities		201,832 11,683	\$,
Current Liabilities Accounts payable		•	\$	105,461
Current Liabilities Accounts payable Accrued expenses		11,683	\$	105,461
Current Liabilities Accounts payable Accrued expenses Accrued payroll liabilities		11,683 289,392	\$	105,461 145,274 -
Current Liabilities Accounts payable Accrued expenses Accrued payroll liabilities Construction payable, including retainage		11,683 289,392 285,261	\$	105,461 145,274 - 8,751
Current Liabilities Accounts payable Accrued expenses Accrued payroll liabilities Construction payable, including retainage Paycheck Protection Program loan		11,683 289,392 285,261	\$	105,461 145,274 - 8,751 201,307
Current Liabilities Accounts payable Accrued expenses Accrued payroll liabilities Construction payable, including retainage Paycheck Protection Program loan Deferred revenue		11,683 289,392 285,261 - 415,069	\$	105,461 145,274 - 8,751 201,307 613,908
Current Liabilities Accounts payable Accrued expenses Accrued payroll liabilities Construction payable, including retainage Paycheck Protection Program loan Deferred revenue Due to City and County of San Francisco Total current liabilities Noncurrent Liabilities	\$	11,683 289,392 285,261 - 415,069 623,200	\$	105,461 145,274 - 8,751 201,307 613,908 1,173,169
Current Liabilities Accounts payable Accrued expenses Accrued payroll liabilities Construction payable, including retainage Paycheck Protection Program loan Deferred revenue Due to City and County of San Francisco	\$	11,683 289,392 285,261 - 415,069 623,200	\$	105,461 145,274 - 8,751 201,307 613,908 1,173,169
Current Liabilities Accounts payable Accrued expenses Accrued payroll liabilities Construction payable, including retainage Paycheck Protection Program loan Deferred revenue Due to City and County of San Francisco Total current liabilities Noncurrent Liabilities	\$	11,683 289,392 285,261 - 415,069 623,200	\$	105,461 145,274 - 8,751 201,307 613,908 1,173,169
Current Liabilities Accounts payable Accrued expenses Accrued payroll liabilities Construction payable, including retainage Paycheck Protection Program loan Deferred revenue Due to City and County of San Francisco Total current liabilities Noncurrent Liabilities Paycheck Protection Program loan, net of current portion Total liabilities Net Assets	\$	11,683 289,392 285,261 - 415,069 623,200 1,826,437	\$	105,461 145,274 - 8,751 201,307 613,908 1,173,169 392,349 1,565,518
Current Liabilities Accounts payable Accrued expenses Accrued payroll liabilities Construction payable, including retainage Paycheck Protection Program loan Deferred revenue Due to City and County of San Francisco Total current liabilities Paycheck Protection Program loan, net of current portion Total liabilities	\$	11,683 289,392 285,261 - 415,069 623,200 1,826,437	\$	105,461 145,274 - 8,751 201,307 613,908 1,173,169 392,349 1,565,518
Current Liabilities Accounts payable Accrued expenses Accrued payroll liabilities Construction payable, including retainage Paycheck Protection Program loan Deferred revenue Due to City and County of San Francisco Total current liabilities Noncurrent Liabilities Paycheck Protection Program loan, net of current portion Total liabilities Net Assets	\$	11,683 289,392 285,261 - 415,069 623,200 1,826,437	\$	105,461 145,274 - 8,751 201,307 613,908 1,173,169 392,349 1,565,518
Current Liabilities Accounts payable Accrued expenses Accrued payroll liabilities Construction payable, including retainage Paycheck Protection Program loan Deferred revenue Due to City and County of San Francisco Total current liabilities Noncurrent Liabilities Paycheck Protection Program loan, net of current portion Total liabilities Net Assets Without donor restrictions	\$	11,683 289,392 285,261 - 415,069 623,200 1,826,437	\$	105,461 145,274 - 8,751 201,307 613,908 1,173,169 392,349 1,565,518 3,600,699
Current Liabilities Accounts payable Accrued expenses Accrued payroll liabilities Construction payable, including retainage Paycheck Protection Program loan Deferred revenue Due to City and County of San Francisco Total current liabilities Noncurrent Liabilities Paycheck Protection Program loan, net of current portion Total liabilities Net Assets Without donor restrictions With donor restrictions	\$	11,683 289,392 285,261 - 415,069 623,200 1,826,437 - 1,826,437	\$	105,461 145,274 - 8,751 201,307 613,908 1,173,169 392,349 1,565,518 3,600,699
Current Liabilities Accounts payable Accrued expenses Accrued payroll liabilities Construction payable, including retainage Paycheck Protection Program loan Deferred revenue Due to City and County of San Francisco Total current liabilities Noncurrent Liabilities Paycheck Protection Program loan, net of current portion Total liabilities Net Assets Without donor restrictions With donor restrictions Purpose and time restrictions	\$	11,683 289,392 285,261 - 415,069 623,200 1,826,437 - 1,826,437 3,786,572	\$	98,468 105,461 145,274 - 8,751 201,307 613,908 1,173,169 392,349 1,565,518 3,600,699 2,442,640 19,822,208 22,264,848
Current Liabilities Accounts payable Accrued expenses Accrued payroll liabilities Construction payable, including retainage Paycheck Protection Program loan Deferred revenue Due to City and County of San Francisco Total current liabilities Noncurrent Liabilities Paycheck Protection Program loan, net of current portion Total liabilities Net Assets Without donor restrictions Purpose and time restrictions Perpetual in nature	\$	11,683 289,392 285,261 - 415,069 623,200 1,826,437 - 1,826,437 3,786,572 6,634,118 16,010,205	\$	105,461 145,274 - 8,751 201,307 613,908 1,173,169 392,349 1,565,518 3,600,699 2,442,640 19,822,208

SAN FRANCISCO BOTANICAL GARDEN SOCIETY AT STRYBING ARBORETUM STATEMENTS OF ACTIVITIES Years Ended June 30, 2022 and 2021

		2022					2021 (as restated)				
	_	Without Donor	With Donor			Without Donor With Donor					
	_	Restrictions	Restrictions		Total		Restrictions		Restrictions		Total
REVENUE, SUPPORT AND INVESTMENT RETURNS											
Grants and contributions	\$	820,347	3,172,077	\$	3,992,424	\$	732,352	\$	21,279,351	\$	22,011,703
Bequests		185,972	-		185,972		117,878		-		117,878
Memberships		409,286	-		409,286		368,539		-		368,539
Annual fundraiser		289,237	113,750		402,987		291,214		-		291,214
Private event rentals		312,814	-		312,814		112,698		-		112,698
Admissions - allocated											
to San Francisco Botanical Garden Society		1,152,666	-		1,152,666		998,718		-		998,718
Bookstore, Plant Arbor, and other retail sales - net of											
cost of sales of \$154,976 in 2022 and \$62,816 in 2021		318,109	-		318,109		185,961		-		185,961
Public programming		400,529	-		400,529		516,435		-		516,435
Flower Piano		224,900	-		224,900		-		-		-
Paycheck Protection Program loan forgiveness		401,100	-		401,100		462,500		-		462,500
Investment returns - net		(49,675)	(2,489,795)		(2,539,470)		309		82,339		82,648
In-kind contributions		-	-		-		43,650		-		43,650
Other income		4,793	-		4,793		18,944		-		18,944
Net assets released from restrictions	_	416,557	(416,557)	_	-		634,343	_	(634,343)		-
Total revenue and support	_	4,886,635	379,475	_	5,266,110		4,483,541	_	20,727,347		25,210,888
EXPENSES											
Programs and activities		3,515,297	-		3,515,297		2,739,829		-		2,739,829
Management and general		665,886	-		665,886		388,441		-		388,441
Fundraising and development	_	519,579		_	519,579		436,204	_			436,204
Total expenses	_	4,700,762	-	_	4,700,762		3,564,474	_	-		3,564,474
CHANGE IN NET ASSETS	_	185,873	379,475		565,348	_	919,067	_	20,727,347		21,646,414
NET ASSETS - beginning of year, as reported		3,723,727	22,185,320		25,909,047		2,681,632		1,537,501		4,219,133
Prior period adjustment		(123,028)	79,528	_	(43,500)	_	-	. <u> </u>	-		-
NET ASSETS - beginning of year, as restated	_	3,600,699	22,264,848	_	25,865,547	_	2,681,632	_	1,537,501		4,219,133
NET ASSETS - end of year	\$_	3,786,572	\$ 22,644,323	\$	26,430,895	\$	3,600,699	\$	22,264,848	\$	25,865,547

SAN FRANCISCO BOTANICAL GARDEN SOCIETY AT STRYBING ARBORETUM STATEMENT OF FUNCTIONAL EXPENSES Year Ended June 30, 2022

	2022							
	Programs and Activities		Management and General		Fundraising and Development			Total
Salaries	\$	1,956,242	\$	213,580	\$	289,270	\$	2,459,092
Payroll taxes	•	155,064	•	17,746	·	20,023	·	192,833
Employee benefits		125,662		9,781		13,661		149,104
Information technology and systems maintenance		109,217		89,129		50,240		248,586
Merchant fees		219,239		556		10,200		229,995
Garden maintenance and equipment rental		167,058		36,427		10,960		214,445
Outside services		152,563		21,679		27,575		201,817
Promotions and publications		149,727		213		10,926		160,866
Consultants		138,749		25,120		7,289		171,158
Program supplies and other purchases		155,202		580		9,172		164,954
Cost of sales		154,976		-		-		154,976
Recruitment and staff development		-		120,735		20,861		141,596
Other		91,416		22,060		7,064		120,540
Occupancy and security		35,248		50,764		14,731		100,743
Depreciation and amortization		13,925		21,332		6,190		41,447
Insurance		13,346		15,275		10,120		38,741
Telephone		6,933		10,621		3,082		20,636
Dues and subscriptions		12,807		2,755		3,739		19,301
Office expense		4,046		4,125		1,197		9,368
Postage		3,466		1,928		2,638		8,032
Travel		4,028		906		474		5,408
Conferences and meetings		1,359		574		167		2,100
Total expenses by function		3,670,273		665,886		519,579		4,855,738
Less expenses with revenues								
on the statement of activities Cost of sales		(154,976)		_		-		(154,976)
Total expenses	\$	3,515,297	\$	665,886	\$	519,579	\$	4,700,762

SAN FRANCISCO BOTANICAL GARDEN SOCIETY AT STRYBING ARBORETUM STATEMENT OF FUNCTIONAL EXPENSES Year Ended June 30, 2021

	2021							
					-	ndraising		
	Programs and Activities		Management		and			
			and	d General	Dev	elopment		Total
Salaries	\$	1,565,263	\$	227,717	\$	244,299	\$	2,037,279
Payroll taxes		134,989		17,111		15,896		167,996
Employee benefits		96,073		15,752		4,219		116,044
Other		159,683		3,461		22,586		185,730
Information technology and systems maintenance		122,071		12,993		28,877		163,941
Program supplies and other purchases		125,717		121		22,622		148,460
Occupancy and security		104,035		13,769		9,179		126,983
Outside services		31,524		32,245		62,270		126,039
Promotions and publications		115,144		-		-		115,144
Garden projects and maintenance		102,224		-		-		102,224
Cost of sales		62,816		-		-		62,816
Office expense		44,444		5,872		3,915		54,231
Depreciation and amortization		-		43,706		-		43,706
Consultants		34,841		4,644		3,096		42,581
In-kind gifts - tree and shrub work		40,140		-		-		40,140
Telephone		27,423		2,438		1,625		31,486
Insurance		16,350		4,936		1,350		22,636
Dues and subscriptions		10,072		679		4,121		14,872
Postage		6,116		523		5,122		11,761
Bad debts		100		-		5,000		5,100
Recruitment and staff development		2,397		70		37		2,504
Conferences and meetings		1,223		463		164		1,850
In-kind gifts - other		-		160		1,650		1,810
In-kind gifts - rent		-		1,700		-		1,700
Travel		-		81		176		257
Total expenses by function		2,802,645		388,441		436,204		3,627,290
· ,		2,802,645		300,441		430,204		3,627,290
Less expenses with revenues								
on the statement of activities		/C2 04C\						/C2 04C\
Cost of sales	-	(62,816)	-				-	(62,816)
Total expenses	\$	2,739,829	\$	388,441	\$	436,204	\$	3,564,474

SAN FRANCISCO BOTANICAL GARDEN SOCIETY AT STRYBING ARBORETUM STATEMENTS OF CASH FLOW Years Ended June 30, 2022 and 2021

			2021
	 2022	(a	s restated)
CASH FLOWS FROM OPERATING ACTIVITIES			
Change in net assets	\$ 565,348	\$	21,646,414
Adjustments to reconcile change in net assets to net cash			
from operating activities			
Depreciation and amortization	41,447		43,706
Net realized and unrealized (gain) loss from investments	2,611,957		(80,701)
Paycheck Protection Program loan forgiveness	(401,100)		(462,500)
Proceeds restricted to endowment	-		(4,902,767)
Donated securities	(10,049,552)		-
Discount on long term-pledges	(220,292)		-
Changes in operating assets and liabilities			
Due from City and County of San Francisco	(122,331)		(156,325)
Contributions and grants receivable	(67,279)		61,995
Promises to give - net	(43,995)		(14,784,401)
Inventory	(22,361)		(12,689)
Prepaid expenses	50,430		(43,920)
Accounts payable	103,364		(11,664)
Accrued liabilities, other	50,339		49,549
Deferred revenue	213,762		99,049
Due to City and County of San Francisco	9,292		547,483
Net cash from operating activities	(7,280,971)		1,993,229
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchases of investments	(12,339,153)		(4,986,690)
Proceeds from sale of investments	12,191,611		81,607
Purchases of property and equipment	(2,574,078)		(1,233,218)
Net cash from investing activities	 (2,721,620)		(6,138,301)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from contributions to endowment funds	10,097,233		4,902,767
Proceeds from Paycheck Protection Program loan	<u>-</u>		401,100
Net cash from financing activities	10,097,233		5,303,867
NET CHANGE IN CASH AND CASH EQUIVALENTS	94,642		1,158,795
CASH AND CASH EQUIVALENTS - beginning of year	 5,081,721		3,922,926
CASH AND CASH EQUIVALENTS - end of year	\$ 5,176,363	\$	5,081,721

1. NATURE OF ORGANIZATION

San Francisco Botanical Garden Society at Strybing Arboretum (the "Organization") is a California non-profit corporation organized in 1955 to support the San Francisco Botanical Garden at Strybing Arboretum (the "Garden"). Founded in 1940, the 55-acre Garden is located in Golden Gate Park in San Francisco, California and is operated and managed by the Organization in partnership with the City and County of San Francisco Recreation and Parks Department ("SFRPD"). The Organization's mission is to connect people to plants, the planet, and each other. With the support of members and volunteers, the Organization serves the community through its youth education programs, operates the Helen Crocker Russell Library of Horticulture, provides docent training and free daily guided walks to the public, sponsors other educational and community programming, conducts marketing and outreach, manages visitor experience and volunteer programs, and operates the Garden Bookstore and retail Plant Arbor. The Organization also helps to fund Garden improvements, provides curatorial and plant collection management services and propagates and conserves plants.

On July 14, 2020, the City and County of San Francisco and its Recreation and Parks Department extended the management of admissions at the Japanese Tea Garden to the Organization, effective August 1, 2020 (see Note 12). The 5-acre Japanese Tea Garden is the oldest Japanese garden in the United States and located inside Golden Gate Park in San Francisco, California.

As further described in Note 16, the Organization and SFRPD amended its agreement to additionally manage admissions of the Conservatory of Flowers effective July 1, 2022.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The Organization prepares its financial statements on an accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America for Not-for-Profit Organizations (U.S. GAAP).

Basis of Presentation

The Organization reports information regarding its financial position and activities based on existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net assets without donor restrictions

Net assets available for use in general operations and not subject to donor restrictions.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Basis of Presentation (continued)

Net assets with donor restrictions

Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Concentrations of Credit Risk

Financial instruments that potentially subject the Organization to concentrations of credit risk consist principally of cash and cash equivalents and marketable securities.

Risks associated with cash and cash equivalents are mitigated by banking with creditworthy institutions. Such balances with any one institution may, at times, be in excess of federally insured amounts (currently \$250,000 per depositor). The Organization has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk.

Risks associated with marketable securities are also mitigated by holding such assets with reputable custodians. The Security Investor Protection Corporation provides for up to \$500,000 (currently) in protection against fraudulent brokers. The Organization has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk.

Cash and Cash Equivalents

Cash and cash equivalents consist of bank balances. Cash equivalents held in custodian accounts as part of the Organization's long term investment policy are classified as short-term or long-term investments.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Investments

Investments consist of marketable securities and alternative investments. Marketable securities, which consist primarily of common stocks, bonds, mutual funds and exchange-traded funds, are stated at fair values, determined based on quoted market prices. Unrealized gains and losses resulting from market fluctuations are recognized as revenues in the period such fluctuations occur. For purposes of determining realized gains or losses as revenues, the cost of securities sold are generally computed based on the weighted average method. Interest and dividends are recognized when earned. External and direct internal investment expenses are netted against investment return on the statement of activities. Such expenses were \$63,650 and \$833, respectively, for the years ended June 30, 2022 and 2021.

Alternative investments, which consist primarily of private equity funds, are stated at fair value based on net asset value as a practical expedient.

The Organization considers the use of market-based information over entity-specific information in valuing its investments, using a three-level hierarchy for fair value measurements based on the nature of inputs used in the valuation of an asset or liability as of the measurement date.

The three-level hierarchy for fair value measurements is defined as follows:

- Level 1 inputs to the valuation methodology quoted prices (unadjusted) for identical assets or liabilities in active markets.
- Level 2 inputs to the valuation methodology quoted prices for similar assets or liabilities in active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the investment.
- Level 3 inputs to the valuation methodology unobservable and significant to the fair value measurement. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability (i.e., the exit price) in an orderly transaction between market participants at the measurement date.

An asset or liability's categorization within the hierarchy is based upon the lowest level of input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The preceding methods described may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Organization believes its valuation methods are appropriate and consistent with other practices, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Investments (continued)

In accordance with the authoritative guidance on fair value measurements and disclosures, as a practical expedient, an entity holding investments in certain entities that calculate net asset value (NAV) per share or its equivalent for which the fair value is not readily determinable is permitted to measure the fair value of such investments on the basis of that NAV or its equivalent without adjustment. Investments measured at fair value using the NAV are not categorized within the fair value hierarchy.

Due from City and Country of San Francisco

Amounts due from City and County of San Francisco include receivables for reimbursement by the City to the Organization for the costs to administer admissions at the two gardens and the allowed annual allocation. The amount due is stated at the amount management expects to collect from outstanding balances. At June 30, 2022 and 2021, the Organization determined that the accounts were fully collectible and as a result has not provided for an allowance for doubtful accounts.

Inventory

Inventory consists of bookstore and plant arbor merchandise carried at the lower of cost or net realizable value. Cost is determined on a weighted average cost basis.

Property and Equipment

The Organization capitalizes property and equipment with a cost or fair value in excess of \$1,000 and an estimated useful life in excess of one year. Property and equipment is carried at cost or, if donated, at the estimated fair value on the date of gift. Repairs and maintenance are charged to expense as incurred unless they extend the life of the asset. Property and equipment are depreciated using the straight-line method over the estimated useful lives of the assets, ranging from 5 to 27.5 years. The costs of plants, planting and other improvements to the Garden are charged to expense as incurred.

The library collection is considered to be inexhaustible, therefore, library books and related materials are not depreciated.

Revenue Recognition

Grants and Contributions

The Organization recognizes unconditional gifts and pledges in the period notified and as a current or non-current asset depending on the form and term of the promised payments. Such receivables and pledges are subject to an allowance for uncollectible amounts. The Organization records promises to give, if expected to be collected beyond one year at their discounted net present value. When applicable, the changes from period to period in the discounted present value are recorded as contribution revenue based on the donor's original restriction.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue Recognition (continued)

Grants and Contributions (continued)

Grants and contributions, including unconditional promises to give, are recognized when received as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Conditional promises, such as matching grants, are not recognized until they become unconditional, that is, until all conditions on which they depend are substantially met. At June 30, 2022 and 2021, there were no conditional grants.

Memberships

Membership with the Organization is based on level of donation and membership gifts are recognized when received as contributions without donor restrictions as the members receive minimal benefits.

Private Event Rentals

The Organization offers various outdoor venues in the Garden for private event rentals. Rental income is recognized on the day of the event. Amounts received prior to the event are reported as deferred revenue. Deferred revenue related to private event rentals at June 30, 2022 and 2021 amounted to \$127,462 and \$43,856, respectively.

Contracts with Customers

The Organization derives revenue from customers for admissions receipts, nursery and store sales, and public programming. Revenue recognition is evaluated under Accounting Standards Codification (ASC) 606 through the following five steps: (i) identification of the contract or contracts with a customer; (ii) identification of the performance obligations in the contract; (iii) determination of the transaction price; (iv) allocation of the transaction price in the contract; and (v) recognition of revenue when or as a performance obligation is satisfied.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue Recognition (continued)

Admissions

In accordance with the Lease and Management Agreement ("LMA") with the SFRPD, the Organization administers the admissions for both the Botanical Garden and the Japanese Tea Garden (collectively referred to as the Gardens). Generally, non-San Francisco residents are charged an admissions fee. The Organization collects and remits all the admissions revenue to the SFRPD on a monthly basis. The Organization then submits a billing to the SFRPD for the allowed costs to administer admissions for each of the gardens covered by the LMA. Admissions revenue consists of the reimbursement by the City to the Organization for the costs to administer the admissions and is recognized in the month the expenses are incurred. Additionally, the Organization received an annual allocation of \$287,573 for each of the years ended June 30, 2022 and 2021. The annual allocation is restricted to be used for education and community outreach as specified under the LMA (see Note 12).

During the years ended June 30, 2022 and 2021, total admissions to the Gardens amounted to \$5,830,341 and \$3,514,738, respectively. Total costs to administer the admissions amounted to \$865,093 and \$761,145, respectively for the years ended June 30, 2022 and 2021. These amounts, as well as the above noted allocation, has been included in revenue. At June 30, 2022 and 2021, admissions fees collected by the Organization and due to the City and County of San Francisco amounted to \$623,200 and \$613,908, respectively. The City and County of San Francisco owes the Organization for admissions related costs of \$375,685 and \$253,354, at June 30, 2022 and 2021, respectively.

Bookstore, Plant Arbor, and other retail sales

Bookstore, plant arbor, and other retail sales revenue is generated from sale of plants, library arts and books, and is recognized at a point in time when goods are delivered to the customers. Payments for bookstore, plant arbor, and other retail sales are made at the time of purchase.

Public Programming

The Organization utilizes the portfolio approach practical expedient to account for public programming as the contracts and performance obligations which have similar characteristics, and the Organization reasonably expects that the effects on the financial statements from applying the portfolio method are not materially different than applying ASC 606 to the individual contracts.

Public programming revenue is generated from the registration to the program event. The performance obligation from public programming includes classes, public programs, summer camp sessions, after school programs, lecture series, docent dues, volunteer training fees and others, generally ranging from one to ten days. Depending on the program, the Organization recognizes revenue from public programming as performance obligations are satisfied.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue Recognition (continued)

Public Programming (continued)

The transaction price is fixed, and the amount is identified on the website based on the event selected and number of days. Discounts are established upfront and do not contain variable consideration. There are no significant financing components.

The Organization uses a third party to process registrations. Processing fees are included in addition to the face value of the registration fee. Registration fees and payments for the public programming are made in advance at the time of the purchase. The Organization offers a 24-hour cancellation policy after registration in which guests can cancel for a full refund. After this time has expired, a cancellation fee may be charged in accordance with the Organization's terms and conditions.

All public programming registration fees received prior to the event are reported as deferred revenue. Amounts reported as deferred revenue related to public programming at June 30, 2022 and 2021 was \$175,607 and \$113,950, respectively.

Flower Piano and Garden Feast

The Organization conducts certain special events during the year that qualify for public programming and/or community engagement. Garden Feast is typically held in the Spring. A portion of the donations from Garden Feast are restricted to support the Organization's youth education programs, including the ability to offer scholarships to those attendees without the financial resources to pay camp fees. Flower Piano, typically held in the early Fall, transforms the Garden into the City's own alfresco concert hall where everyone is invited to play and listen. The Organization seeks sponsorships to fund the costs of Flower Piano. Sponsorship payments received before June 30, 2022 and 2021 amounted to \$112,000 and \$43,500, respectively and have been included in deferred revenue on the Statement of Financial Position (see Note 14). Revenue is recognized on the date of the event.

The transaction price is fixed, and the amount is identified on the website based on the event selected and number of days. Discounts are established upfront and do not contain variable consideration. There are no significant financing components.

The Organization uses a third party to process the ticketing transaction. Processing fee is included in addition to the face value of the ticket when tickets are sold. Ticket sales and payments for Flower Piano are made in advance at the time of the purchase. Tickets for Flower Piano are final and non-refundable.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Functional Allocation of Expenses

The costs of providing the Organization's various programs and other activities have been summarized on a functional basis in the Statement of Activities. The Statement of Functional Expenses presents the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services based on estimates of time and usage.

The Organization treats certain indirect costs associated with the promotion of its programming as program-related in its presentation of the functional allocation of expenses. The Organization's mission is to build communities of support for the Garden and cultivate the bond between people and plants. Therefore, the resources utilized to bring people to visit and engage with the Garden are direct program costs of the Organization in fulfilling its mission. As a result, the marketing and outreach expenses of the Organization in promotion of the Garden's programs constitute a program expense in the Statements of Functional Expenses.

Income Taxes

The Organization is exempt from federal and state income taxes under Internal Revenue Code Section 501(c)(3) and California Revenue and Taxation Code Section 23701d. Accordingly, no provision has been made for income taxes in the accompanying financial statements.

Each year, management considers whether the Organization has engaged in any activities that could affect the Organization's income tax status or result in taxable income. Management believes that any positions the Organization has taken are supported by substantial authority and would more likely than not be sustained upon examination by the applicable taxing authority. Accordingly, there are no potential liabilities to be recorded or disclosed in the financial statements.

Reclassification

Certain prior year amounts have been reclassified for consistency with the current year presentation. These reclassifications had no effect on the reported results of operations or on net assets and dealt mainly with breaking out certain assets and liabilities reported in 2021 on the statement of financial position.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Recently Issued Accounting Standards

During February 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2016-02, *Leases (Topic 842)*. ASU No. 2016-02 requires lessees to recognize the assets and liabilities that arise from leases on the statement of financial position. A lessee should recognize in the Statement of Financial Position a liability to make lease payments (the lease liability) and a right-of-use asset representing its right to use the underlying asset for the lease term. FASB has issued subsequent standards that deferred the implementation date and provided for various practical expedients relating to discount rates to be applied. Topic 842 (as amended) is effective for annual periods beginning after December 15, 2021, and interim periods within fiscal years beginning after December 15, 2022. The Organization is currently assessing the effect that Topic 842 (as amended) will have on its results of operations, financial position and cash flows for the fiscal year ending June 30, 2023. Management does not believe the ASC will have a material impact to the financial statements.

During June 2016, FASB issued ASU No. 2016-13, *Measurement of Credit Losses on Financial Instruments*. ASU No. 2016-13 requires financial assets measured at amortized cost to be presented at the net amount expected to be collected, through an allowance for credit losses that is deducted from the amortized cost basis. The measurement of expected credit losses is based on relevant information about past events, including historical experience, current conditions, and reasonable and supportable forecasts that affect the collectability of the reported amount. FASB has issued subsequent standards to clarify, correct errors in or improve the guidance. ASU No. 2016-13 (as amended) is effective for annual periods and interim periods within those annual periods beginning after December 15, 2022. The Organization is currently assessing the effect that ASU No. 2016-13 (as amended) will have on its results of operations, financial position and cash flows for the fiscal year ending June 30, 2024.

In June 2022, FASB issued ASU No. 2022-03 Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions, an amendment to Topic 820. This Update serves to (1) clarify the guidance in Topic 820, Fair Value Measurement, when measuring the fair value of an equity security subject to contractual restrictions that prohibit the sale of an equity security, (2) amend a related illustrative example, and (3) introduce new disclosure requirements for equity securities subject to contractual sale restrictions that are measured at fair value in accordance with Topic 820. The ASU is effective for fiscal years beginning after December 15, 2024. While the Organization does not currently believe this ASU will have any impact based on the current investments held, it will continue to monitor if the ASU will have any material impact as the adoption date approaches.

3. NEWLY ADOPTED ACCOUNTING PRONOUNCEMENTS

During September 2020, the FASB issued ASU No. 2020-07, *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. ASU No. 2020-07 improves financial reporting by providing new presentation and disclosure requirements about contributed nonfinancial assets, including additional disclosure requirements for recognized contributed services. The standard is required to be applied retrospectively for annual periods beginning after June 15, 2021. The Organization adopted the ASU, as required, for fiscal year ended June 30, 2022. Such adoption had no material impact on the Organization's financial statements and results of activities.

4. LIQUIDITY AND AVAILABILITY OF FINANCIAL ASSETS

The Organization strives to maintain liquid financial assets sufficient to cover 90 days of general expenditures.

The following tables reflects the Organization's financial assets as of June 30, 2022 and 2021, reduced by amounts not available to meet general expenditures within one year of the financial statement position date due to contractual restrictions. Amounts not available may also include net assets with donor restrictions, as well as funds that are perpetual in nature.

	 2022	 2021
Financial assets at year-end	_	 _
Cash and cash equivalents	\$ 5,176,363	\$ 5,081,721
Due from City and County of San Francisco	375,685	253,354
Contributions and grants receivable	230,003	65,479
Promises to give - net	5,000,000	14,930,191
Short term investments	1,501,441	-
Investments	11,069,480	 4,985,784
Total financial assets at year-end	23,352,972	25,316,529
Net assets with donor restrictions		
Purpose and time restrictions	(6,634,118)	(2,363,112)
Perpetual in nature	(16,010,205)	(19,822,208)
Due to City and County of San Francisco	(623,200)	 (613,908)
Financial assets available for general expenditures over the next 12		
months	\$ 85,449	\$ 2,517,301

Of the \$6.6 million in net assets with purpose and time restrictions, approximately \$1.2 million has been directed by the donor to be used for general expenditures for at least the next 12 months. Additionally, approximately \$4.1 million represents the capitalized cost of the New Nursery. Upon completion of the Nursery, the building will revert to the City and County of San Francisco.

5. PROMISES TO GIVE - NET

Promises to give include annual pledges and pledges restricted by the donors for various purposes. At June 30, 2022 and 2021, promises to give are restricted for the following purposes

				2022								
		Due within										
	Due	within 1 year	2 to	5 years		Total						
Current:												
New Nursery	\$	2,500	\$	-	\$	2,500						
Flower Piano		50,000		-		50,000						
High School interships		30,000		-		30,000						
Garden Feast		14,745		-		14,745						
Endowment		5,000,000		-		5,000,000						
Total	\$	5,097,245		-	\$	5,097,245						

	2021										
	Due within										
	Due	within 1 year	2	to 5 years		Total					
Current:		_				_					
New Nursery	\$	29,500	\$	-	\$	29,500					
Celebration Gardens		20,000		-		20,000					
Garden Feast		3,750				3,750					
Subtotal - current		53,250		-		53,250					
Non-current:											
Endowment		5,097,233		10,000,000		15,097,233					
Less: discounts				(220,292)		(220,292)					
Subtotal - noncurrent	\$	5,150,483		9,779,708	\$	14,930,191					

At June 30, 2022, there were no promises to give that extended beyond one year and therefore no discount was provided. The discount recorded at June 30, 2021 was fully recognized during the year ended June 30, 2022 as a result of the donor paying pledge payments early and the remaining payment (\$5,000,000) is expected to be paid in full by June 30, 2023.

6. PROPERTY AND EQUIPMENT

Property and equipment consist of the following at June 30, 2022 and 2021:

	2022	2021
Furniture and equipment	\$ 615,127	609,551
Leasehold improvements	85,841	85,841
Software	34,750	34,750
	 735,718	730,142
Less: accumulated depreciation and amortization	 (682,089)	(640,642)
Total depreciable assets	53,629	89,500
Library books and related collection materials	666,805	666,805
Work-in-progress	4,073,124	1,219,360
	\$ 4,793,558	1,975,665

Depreciation and amortization expense amounted to \$41,447 and \$43,706 for the years ended June 30, 2022 and 2021, respectively.

7. INVESTMENTS AND FAIR VALUE MEASUREMENTS

Investments that are measured at fair value on a recurring basis at June 30, 2022 and 2021 are as follows:

	2022						
	Total			Level 1		Level 2	
Marketable securities:		_				_	
Money market fund	\$	104,818	\$	104,818	\$	-	
Insured deposits (short-term)		1,501,441		1,501,441			
Common stocks		3,318,988		3,318,988		-	
Common stocks - real estate		61,660		61,660			
Bonds							
Corporate bonds		2,654,769		-		2,654,769	
Municipal bonds		53,415		-		53,415	
Mutual Funds							
Emerging markets		807,301		807,301		-	
Bonds		673,693		673,693		-	
Short Term Funds							
INSTL CL		289,515		289,515		-	
Exchange Traded Products							
Mid-cap		506,402		506,402		-	
Miscellaneous sector		180,097		180,097		-	
		10,152,099	\$	7,443,915	\$	2,708,184	
Alternative investments							
measured at NAV (Practical Expedient)							
Private equity funds		2,418,821					
	\$	12,570,920					

7. INVESTMENTS AND FAIR VALUE MEASUREMENTS (continued)

At both June 30, 2022 and 2021, substantially all marketable securities are held with one investment institution.

	2021					
		Total		Level 1		Level 2
Marketable securities				_		
Money market fund	\$	341,180	\$	341,180	\$	-
Common stocks		1,003,007		1,003,007		-
Bonds						
Corporate bonds		711,022		-		711,022
Municipal bonds		85,656		-		85,656
Mutual Funds						
Emerging markets		435,357		435,357		-
Bonds		303,920		303,920		-
Equities		301,837		301,837		-
Exchange Traded Products						
Mid-cap		234,109		234,109		-
Miscellaneous sector	•	11,613	_	11,613	_	
		3,427,701	\$	2,631,023	\$	796,678
Alternative investments						
measured at NAV (Practical Expedient)						
Private equity funds		1,558,083				
	\$	4,985,784				

The following table summarizes the investments that have calculated net asset values per unit along with the related unfunded commitments and redemption features:

		2022					
		Unfunded	Redemption	Redemption Notice			
	Fair value	Commitments	Frequency	Period			
Private equity funds (a)	\$ 2,418,82	1 \$ -	Quarterly	90 days			
			2021				
	<u> </u>	Unfunded	Redemption	Redemption Notice			
	Fair value	Commitments	Frequency	Period			
Private equity funds (a)	\$ 1,558,08	3 \$ -	Quarterly	90 days			

(a) A non-regulated special limited partnership formed under the laws of Delaware and principally invests in pooled investment vehicles both domestically and internationally across all sectors of the private equity market.

7. INVESTMENTS AND FAIR VALUE MEASUREMENTS (continued)

The composition of investment return during the years ended June 30, 2022 and 2021 follows:

		2022	2021
Net realized and unrealized losses	\$	(2,611,957)	\$ 80,701
Interest and dividends, reinvested	72,487		 1,947
	\$	(2,539,470)	\$ 82,648

Investment fees incurred have been netted against interest and dividends

8. PAYCHECK PROTECTION PROGRAM LOAN

On April 24, 2020, the Organization received loan proceeds in the amount of \$462,500 under the Paycheck Protection Program (PPP) which was established as part of the Coronavirus Aid, Relief and Economic Security (CARES) Act and is administered through the Small Business Administration (SBA). The PPP provided loans to qualifying businesses in amounts up to 2.5 times their average monthly payroll expenses and was designed to provide a direct financial incentive for qualifying businesses to keep their workforce employed during the Coronavirus crisis. PPP loans were uncollateralized and guaranteed by the SBA and were forgivable after a "covered period" (eight or twenty-four weeks) as long as the borrower maintained its payroll levels and used the loan proceeds for eligible expenses, including payroll, benefits, mortgage interest, rent, and utilities. The forgiveness amount was subject to reduction if the borrower did not meet certain provisions as outlined by the provisions detailed within CARES.

The Organization met the PPP's loan forgiveness requirements, and therefore, applied for forgiveness during January 2021. Legal release was received during March of 2021, therefore, the Organization recorded forgiveness income of \$462,500 within its statement of activities for the year ended June 30, 2021.

On February 17, 2021, the Organization received a second draw of PPP (PPP2) in the amount of \$401,100. The PPP2 loan was scheduled to mature in February 2026, five years from the original loan date, and has a 1.00% per annum interest rate, and is subject to the terms and conditions applicable to loans administered by the SBA under the CARES Act.

Legal release of the second draw was received during the fiscal year ended June 30, 2022. As a result, the Organization recorded the amount forgiven (\$401,000) as forgiveness income within its Statement of Activities.

8. PAYCHECK PROTECTION PROGRAM LOAN (continued)

The SBA reserves the right to audit any PPP loan, regardless of size. These audits may occur after forgiveness has been granted. In accordance with the CARES Act, all borrowers are required to maintain their PPP loan documentation for six years after the PPP loan was forgiven or repaid in full and to provide that documentation to the SBA upon request.

9. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions at June 30, 2022, consist of

	3	ance at June 0, 2021, as reported	Period stment	ce at June 30,		Additions	ı	Releases	Rec	lassifcations	ance at June 30, 2022
Capital Campaign											
New Nursery	\$	2,135,483	\$ (1,565)	\$ 2,133,918	\$	2,766,574	\$	(80,450)	\$	-	\$ 4,820,042
Gardens		31,248	88,325	119,573		13,000		(65,932)		-	66,641
Plant Collections		61,183	(34,915)	26,268		10,500		(36,768)		-	-
Library		626	(626)	-		14,335		(39,254)		42,500	17,581
Youth Education		-	143,282	143,282		260,926		(193,177)		-	211,031
Flower Piano		43,500	(43,500)	-		-		-		-	-
Docent Council		6,307	-	6,307		-		(550)		-	5,757
Other		73,328	(71,473)	1,855		200		(426)		1,500,000	1,501,629
Endowment unappropriated earnings		11,437	-	 11,437		-		-		-	11,437
		2,363,112	79,528	2,442,640		3,065,535		(416,557)		1,542,500	6,634,118
Perpetual in nature		19,822,208	 -	 19,822,208	_	(2,269,503)		-		(1,542,500)	 16,010,205
	\$	22,185,320	\$ 79,528	\$ 22,264,848	\$	796,032	\$	(416,557)	\$		\$ 22,644,323

Net assets with donor restrictions at June 30, 2021, consist of

	Balance at June 30, 2020		Additions (as restated)		Releases (as restated)		Balance at June 30, 2021 (as restated)	
Capital Campaign								
New Nursery	\$	1,195,130	\$	1,039,206	\$	(100,418)	\$	2,133,918
Gardens		111,145		105,275		(96,847)		119,573
Plant Collections		93,646		108,049		(175,427)		26,268
Library		10,456		2,850		(13,306)		-
Youth Education		60,000		144,013		(60,731)		143,282
Docent Council		7,157		-		(850)		6,307
Other		6,030		100,250		(104,425)		1,855
Endowment unappropriated earnings		11,437		82,339		(82,339)		11,437
		1,495,001		1,581,982		(634,343)		2,442,640
Perpetual in nature		42,500		19,779,708				19,822,208
	\$	1,537,501	\$	21,361,690	\$	(634,343)	\$	22,264,848

9. NET ASSETS WITH DONOR RESTRICTIONS (continued)

At June 30, 2022 and 2021, net assets held in perpetuity consist of the following

	 2022	 2021
Maxwell-Hanrahan Endowment	\$ 16,010,205	\$ 19,779,708
Cookson Endowment	-	20,000
Barnard Endowment	-	10,000
Boesch and Hudson Endowment	-	5,000
Kennedy Endowment	-	5,000
McDonald Endowment	-	 2,500
	\$ 16,010,205	\$ 19,822,208

10. ENDOWMENTS

At June 30, 2021, the Organization's endowments consist of the Maxwell-Hanrahan Endowment Fund and five individual funds established for the Helen Crocker Russell Library donor-restricted endowment fund. During the year ended June 30, 2022, the donors to the Maxwell-Hanrahan Endowment Fund released \$1.5 million of the original \$20 million donation to fund two specific purposes (to (a) cover the deficit that was inherited from the takeover of the Conservatory of Flowers and (b) use for increased operating expenses due to the expansion of operations). Further, the Organization petitioned the California Attorney General to release the permanent restriction on the five individual funds established for the library endowment and allowed such funds to be used for library acquisitions. As a result, the Organization reclassified \$1,542,500 to net assets with donor restrictions with purpose or time restrictions from those that are permanently restricted.

The Organization is subject to the requirements of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) governing endowments. The Organization has interpreted this law as requiring the preservation of the fair value of the original gift as of the gift date of donor-restricted endowment funds absent explicit donor stipulations to the contrary.

10. ENDOWMENTS (continued)

Under this interpretation, the Organization classifies as funds held in perpetuity (a) the original fair value of gifts donated to the endowment, (b) the original fair value of subsequent gifts to the endowment, and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time of the accumulation. Amounts not held in perpetuity are subject to appropriation for expenditure of the Organization in a manner consistent with the standards of prudence prescribed by the UPMIFA. In accordance with the UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. The duration and preservation of the endowment funds.
- 2. The purposes of the Organization and the endowment funds.
- 3. General economic conditions.
- 4. The possible effect of inflation or deflation.
- 5. The expected total return from income and the appreciation of investments.
- 6. Other resources of the Organization.
- 7. The investment policy of the Organization.
- 8. The limitation under California state law of appropriations to seven percent of the fair value of the endowment funds.

Endowment net asset composition by type of fund at June 30, 2022 and 2021 are as follows

idowinent het asset composition by type c		,	 2022			
	Endowment Unappropriated Earnings		Perpetual in Nature	Total		
Endowment net assets - June 30, 2021 Additions Spending Reclassifications Investment return, net	\$	11,437 - (11,437) - -	\$ 19,822,208 220,292 - (1,542,500) (2,489,795)	\$	19,833,645 220,292 (11,437) (1,542,500) (2,489,795)	
Endowment net assets - June 30, 2022	\$	-	\$ 16,010,205	\$	16,010,205	
			2021			
		dowment				
	•	propriated	Perpetual			
	E	arnings	 in Nature		Total	
Endowment net assets - June 30, 2020 Additions Spending Investment return, net	\$	11,437 - (82,339) 82,339	\$ 42,500 19,779,708 - -	\$	53,937 19,779,708 (82,339) 82,339	
Endowment net assets - June 30, 2021	\$	11,437	\$ 19,822,208	\$	19,833,645	

10. ENDOWMENTS (continued)

The Organization has adopted investment and spending policies for endowment assets to preserve without undertaking undue risk, the real purchasing power, of its assets in perpetuity, while providing a relatively predictable stream of distributions in line with the Organization's spending needs and goals.

The objective of the endowments is to preserve without undertaking undue risk, the real (inflation-adjusted) purchasing power, as defined by the Consumer Price Index, of its assets in perpetuity, while providing a relatively predictable stream of distributions in line with the Organization's spending needs and goals. The endowments should maintain sufficient liquidity to meet obligations arising from planned activities. The liquidity of the endowments at the total portfolio level will be monitored.

The Organization targets a diversified asset allocation that may include allocations to investments with limited liquidity such as private equity funds.

The objective of the Organization's spending policy is to provide a consistent source of funding to meet the needs of the Organization and to deliver year-to-year budget stability, balancing short term needs with goals of preserving purchasing power and increasing the value of the endowment for future use. The annual spending will be determined by the Board as part of the annual budget review process with suggested rates between 2 to 5%.

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Organization to retain as a fund of perpetual duration. The Organization holds only one donor-restricted endowment fund and a deficiency of this nature existed. The original gift value of \$20 million less \$1.5 million which the donor released the permanent restriction has a current fair value of approximately \$16.1 million or an approximate deficiency of \$2.4 million as of June 30, 2022. This deficiency resulted from unfavorable market fluctuations that occurred shortly after the investment of the contributions for donor-restricted endowment funds. At June 30, 2021, the Organization did not have any underwater funds.

11. CONTRIBUTED NONFINANCIAL ASSETS

For the year ended June 30, 2021, contributed nonfinancial assets recognized within the Statements of Activities included contributed services valued at \$43,650 based on estimated hourly billing rates for service providers. The Organization recognized contributed nonfinancial assets within revenue. There were no contributed nonfinancial assets recognized for the year ended June 30, 2022. Unless otherwise noted, contributed nonfinancial assets did not have donor-imposed restrictions.

12. COMMITMENTS

The Organization has various agreements as follows:

Lease and Management Agreements

City and County of San Francisco

The Lease and Management Agreement between the City and County of San Francisco and the Organization, for lease of premises and cooperative operation and management of the Gardens, was executed in December 2013. The agreement is for a ten-year term, with two ten-year options to extend at the Organization's election and establishes the operating framework for the Gardens for the next thirty years. It also provides for allocation of admissions revenue to reimburse the Organization for its authorized collection expenses, a payment to the San Francisco Recreation and Park Department, a payment to the Organization for education and community outreach expenditures, and then, if revenues are sufficient, to fund the Garden Improvement Fund dedicated solely to renovation, maintenance and improvement of the Garden. Per the agreement, the City and County of San Francisco provides the Organization with offices in the County Fair Building and Library Building, and operating facilities elsewhere in the Garden at an annual base rent of \$100.

On July 14, 2020, the City and County of San Francisco and its Recreation and Parks Department entered into a supplement agreement for the Lease and Management Agreement to extend the management of admissions at the Japanese Tea Garden to the Organization, effective August 1, 2020 through June 30, 2021, subject to renewal. In June 2021, the supplemental agreement was extended to June 30, 2022. (See Note 16)

Office Lease

In December 2015, the Organization entered into a ten-year lease for a finance and development office, expiring on November 30, 2025. The initial monthly rent is \$5,858 increasing to \$7,644 by the end of the lease term.

For the years ended June 30, 2022 and 2021, rent expense totaled \$89,821 and \$80,607 respectively.

Future minimum payments due under these agreements consist of the following:

Year ending June 30,

2023	\$ 85,411
2024	87,973
2025	90,612
2026	 38,219
	\$ 302,215

12. COMMITMENTS (continued)

Other

In March 2021, the Organization entered into a contract with a general contractor for the project management and coordination for the construction of the Organization's New Nursery. Total contract obligation against the contract as of June 30, 2022 and 2021 is approximately \$1,181,000 and \$3 million, respectively.

In April 2021, the Organization entered into a contract with a certain vendor for the structural drawings of and necessary systems for the Organization's greenhouse structure. Total contract fees amounted to \$399,200. As of June 30, 2022 and 2021, the remaining contractual obligation amounted to \$0 and \$289,440, respectively.

In March 2020, the Organization entered into a contract with a certain vendor for the architectural design for the Organization's New Nursery. Total contract fees amounted to \$684,100. As of June 30, 2022 and 2021, remaining contractual obligation amounted to \$0 and \$151,267, respectively.

13. 403(B) RETIREMENT PLAN

The Organization sponsors an employee retirement benefit plan under section 403(b) of the Internal Revenue Code. Employees must complete a 6-month period of service to participate in the plan. The plan allows employees to defer a portion of their salary for income tax and retirement purposes. The Organization has the option of making additional contributions to the plan. There were no contributions made during the years ended June 30, 2022 or 2021.

14. RISK AND UNCERTAINTIES

Concentrations

Financial instruments, which potentially subject the Organization to concentrations of credit risk, consist principally of cash greater than the federally insured amounts of \$250,000 with each financial institution. The Organization's investments are subject to various risks, such as interest rate, credit and overall market volatility risks. Certain investment accounts are insured up to \$500,000 by the Securities Investor Protection Corporation (SIPC). Such balances with any one institution may, at times, be in excess of the insured amounts. The Organization has not experienced credit losses in such accounts and believes it is not exposed to any significant credit risk.

At June 30, 2022, one donor accounted for substantially all the promises to give. This same donor accounted for approximately 54% of total contributions revenue for the year ended June 30, 2022. At June 30, 2021, the same donor accounted for nearly 99.9% of promises to give and accounted for approximately 90% of total contributions revenue for the year ended June 30, 2021.

14. RISK AND UNCERTAINTIES (continued)

Uncertainties

With respect on the ongoing and evolving coronavirus (COVID-19) outbreak, which was designated as a pandemic by the World Health Organization on March 11, 2020, the outbreak has caused a substantial disruption in international and U.S. economies and market. The Organization cancelled a number of the Garden's signature events and programs and reduced operating expenses accordingly in prior year. In June 2020, the Garden reopened to the public and the Organization was able to reestablish some of its previously cancelled programming. In addition, the Organization obtained a PPP loan in the amount of \$462,500 which was forgiven during the fiscal year ended June 30, 2021. In addition, the Organization applied for a second PPP loan in the amount of \$401,100 (refer to Note 8).

The future impact of COVID-19 uncertainties could generate, in future reporting periods, material adjustments to the following: contributions receivables, promises to give and impairment of investments. The Organization's results of operations could be adversely affected to the extent that coronavirus or any other epidemic harms the global economy. The ultimate impact on the Organization cannot be determined as of the date of this report and, as such, no adjustments related to this matter were made to the financial statements. Management will continue to monitor the development and the effect of COVID-19 on the Organization's results of operations and financial condition and adjust plans as necessary.

15. PRIOR PERIOD ADJUSTMENT

During the year ended June 30, 2022, management reviewed the donor restricted net asset roll forward and discovered that errors were made. Reference should be made to Note 9 for the adjustments that were made. Of the net adjustment made to donor restricted net assets of \$79,528, \$123,028 represented reclassifications between the two net asset categories, resulting in what would have been no net change in total net assets. However, it was discovered that sponsorship revenue received in fiscal year ended June 30, 2021 for Flower Piano 2021 (held in September 2021) was erroneously recorded as revenue with donor restrictions rather than deferred revenue. Therefore, total net assets decreased by \$43,500 at June 30, 2021.

16. SUBSEQUENT EVENTS

The Organization has evaluated subsequent events through November 21, 2022, the date the financial statements were available to be issued.

Effective July 1, 2022, through an amendment to the LMA, the Organization began to co-operate the Conservatory of Flowers ("COF"), also located in Golden Gate Park. COF had been a fiscally sponsored organization of the San Francisco Parks Alliance. The Organization agreed to pay the SF Parks Alliance for the deficit that the COF accumulated during the Pandemic. The COF is an indoor garden and therefore was significantly impacted by pandemic-related closures. The Parks Alliance and the Organization have agreed that the deficit amounted to \$269,820. Such amount is expected to be paid in November 2022. The Organization considers this an equity transaction as of July 1, 2022.